

# 1Q23 Results

May 4, 2023



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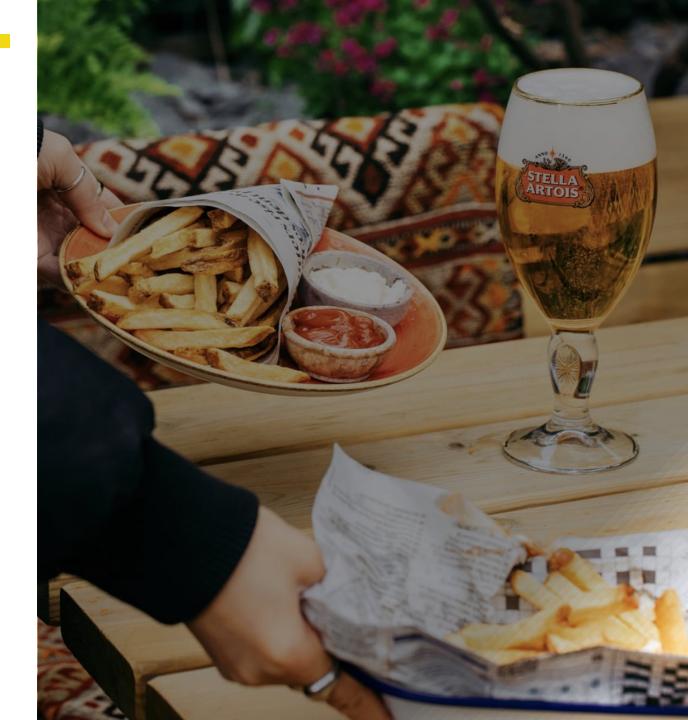
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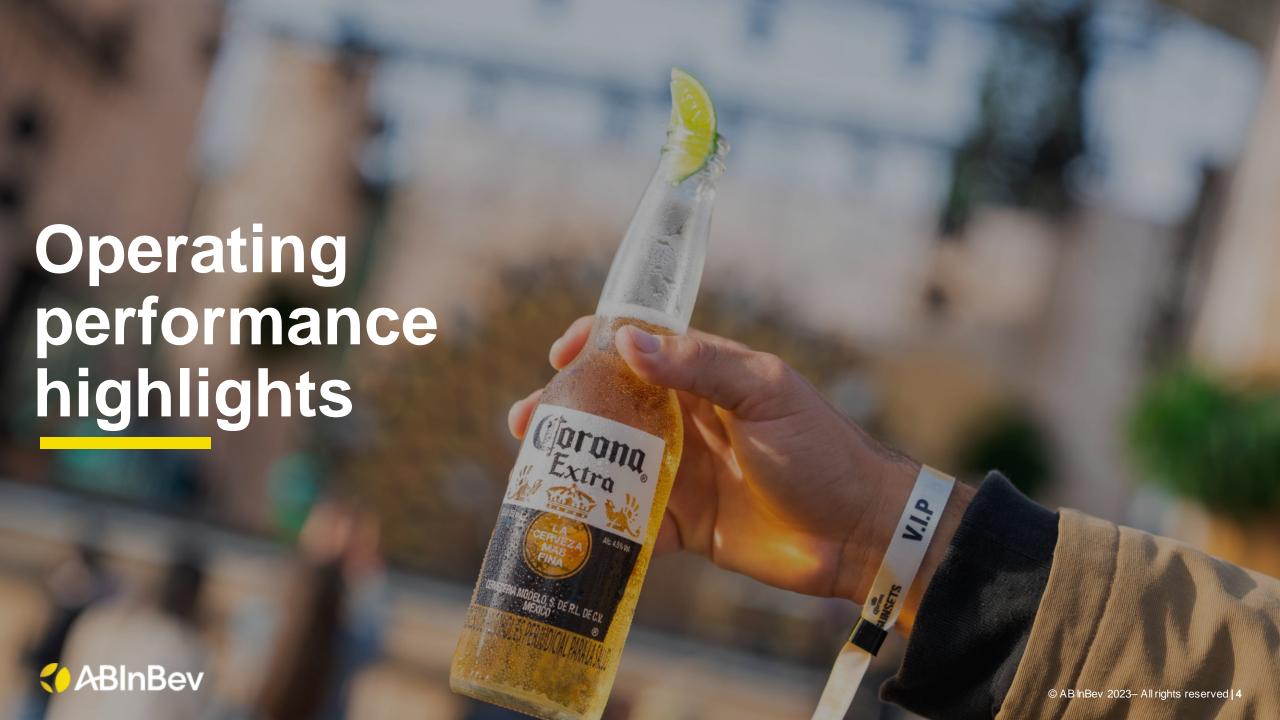


#### **Agenda**

- 01 1Q23 operating performance highlights
- 02 Update on our strategic pillars
  - Lead and grow the category
  - Digitize and monetize our ecosystem
  - Optimize our business
- 03 Q&A







#### 1Q23 operating performance

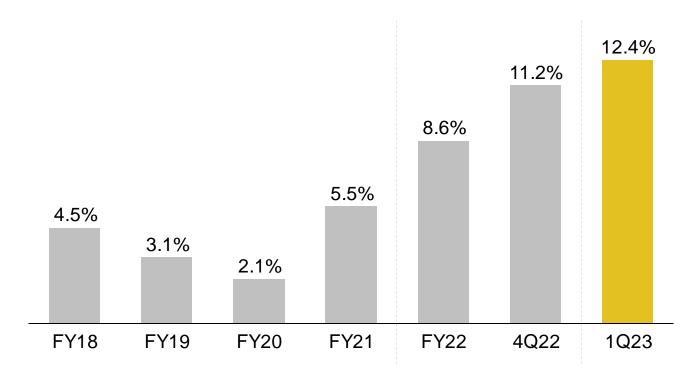
Total volumes + 0.9%

Own beer +0.4% and non-beer +3.6%

Total revenue **+13.2%**Revenue per hl **+12.4%** 

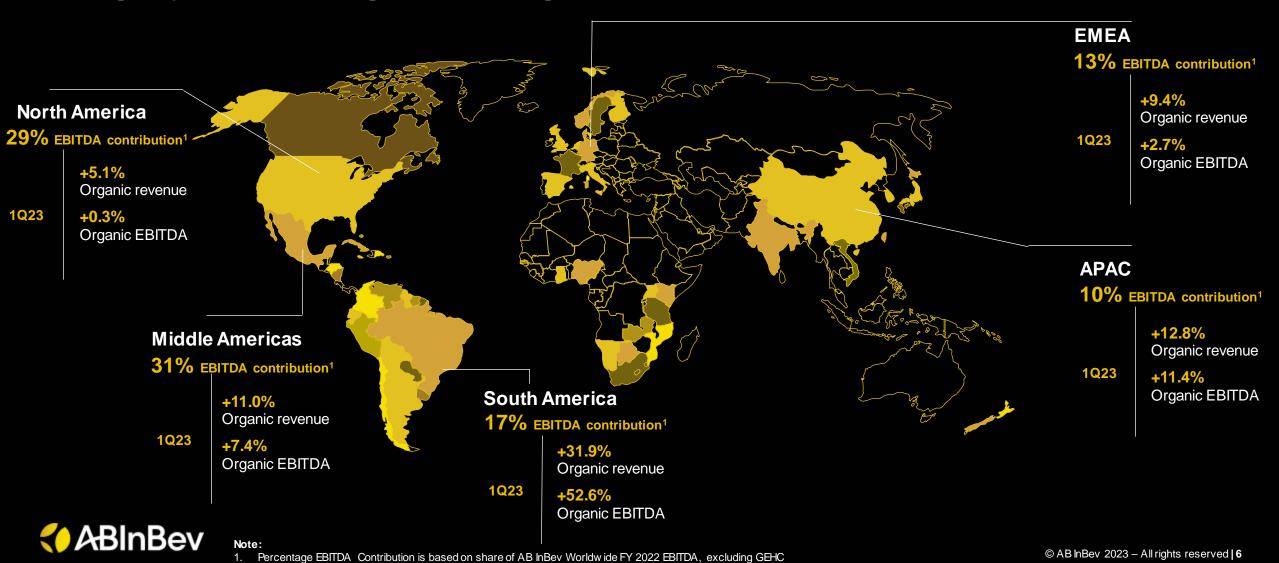
EBITDA +13.6% EBITDA margin of 33.5% Underlying EPS of \$0.65, +8.7%

#### Strong revenue per hl growth





# Diversified footprint provides a unique platform to lead & grow the category, delivering volume growth in 60% of our markets



#### **North America**



#### **United States**

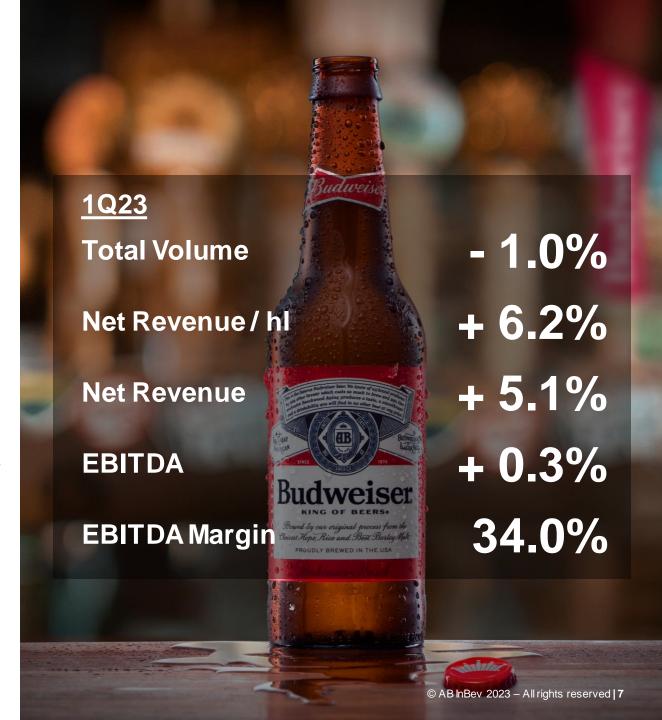
Continued top-line growth with stable EBITDA despite the elevated cost environment

Above core beer and Beyond Beer brands increasing share of revenue

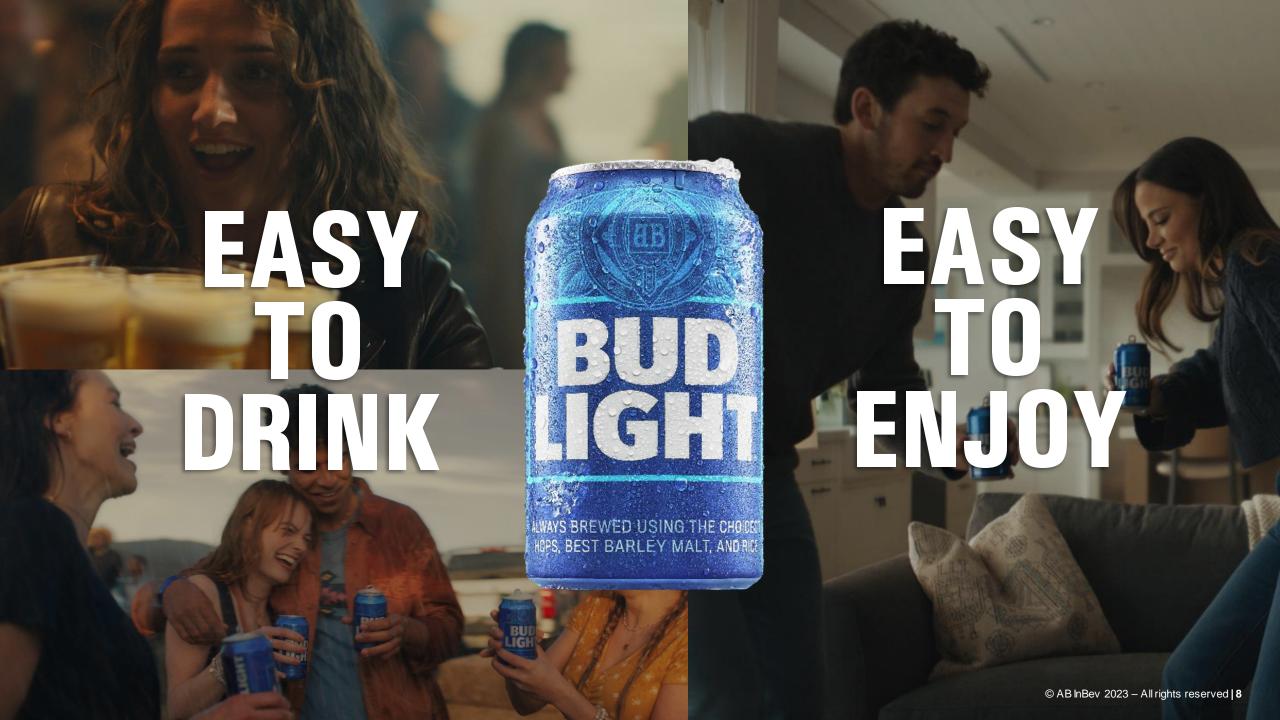


#### Canada

- Mid-single digit volume growth, outperforming the industry
- Mid-teens revenue growth







#### **Middle Americas**



#### **Mexico**

Double-digit top- and bottom-line growth

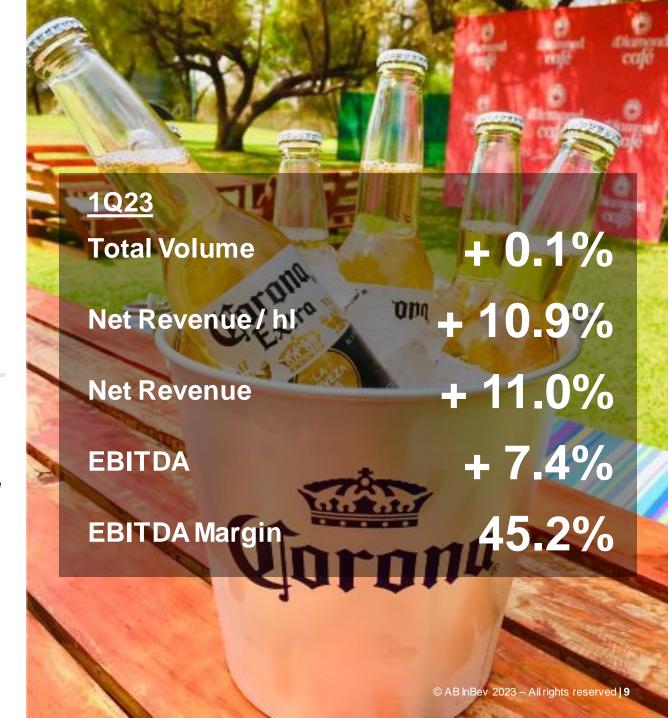
 Broad-based volume growth across price segments, with above core portfolio growing by low-teens



#### Colombia

Continued top-line growth and share of alcohol gains despite inflationary pressures impacting consumer demand

- Revenue increased by mid-single digits
- Beer portfolio continued to gain share of total alcohol





#### **South America**



#### **Brazil**

Double-digit top- and bottom-line growth with margin expansion

 Volume growth led by premium and super premium brands, growing in the mid-thirties



#### **Argentina**

Revenue increased by high-single digits on a reported USD basis and by over 100% on an organic basis





#### **EMEA**



#### **Europe**

Double-digit top-line and high single digit bottom-line growth

 Global brands and super premium portfolio delivered lowteens revenue growth



#### **South Africa**

High-single digit top-line growth with record high quarterly volumes

- Carling Black Label delivered over 20% revenue growth
- Premium, super premium and Beyond Beer portfolios all delivered a double-digit increase in revenue





#### **Asia Pacific**



#### China

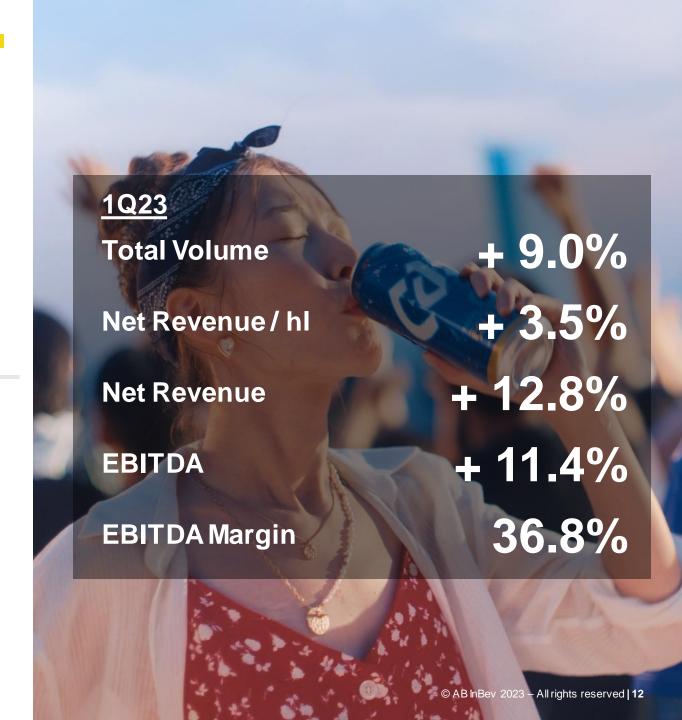
Double-digit top- and bottom-line growth as consumer demand accelerates

Premium and super premium brands grew volumes by approximately 10%



#### **South Korea**

Double-digit volume growth with market share expansion







#### Advancing our sustainability priorities

#### **Climate**



Recognized by CDP as a 2022 top Supplier Engagement Leader

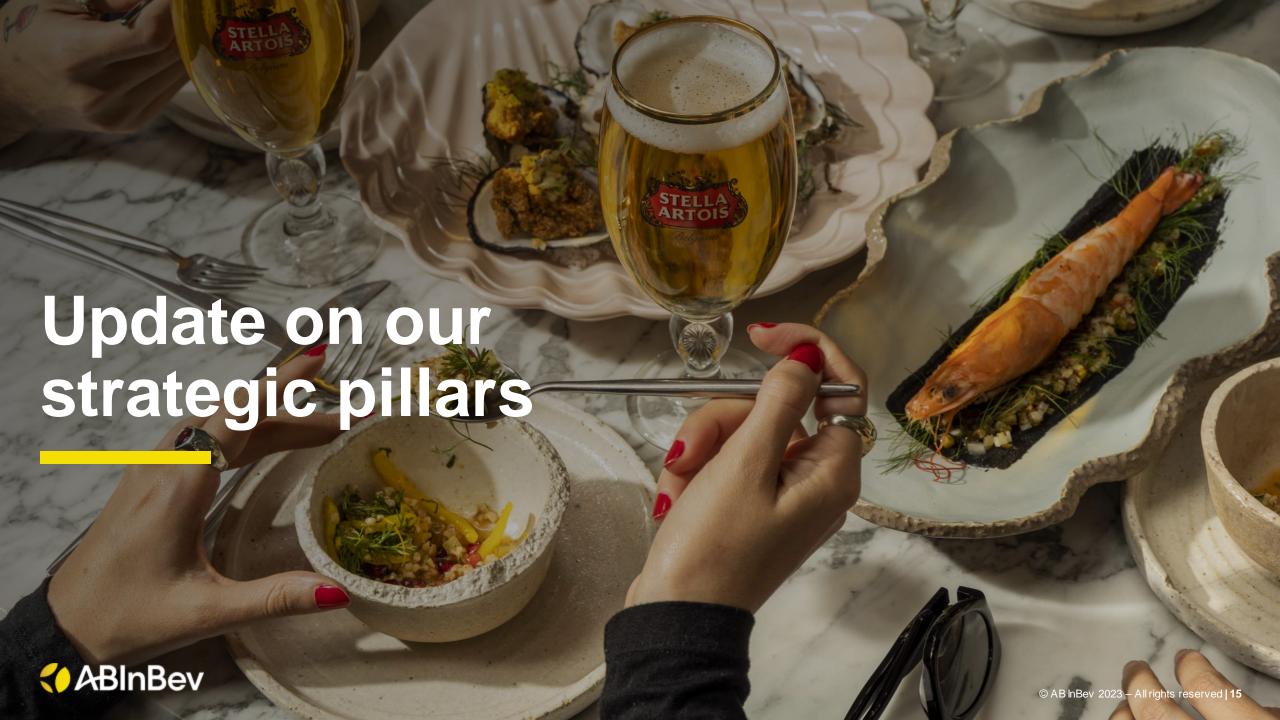
#### Circular packaging





Won PAC Global Awards for our circular packaging innovations made with upcycled barley straw and majority recycled marine plastic





# Lead and grow the category

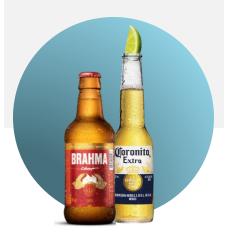




#### Lead and grow the category: 5 category expansion levers

#### **Inclusive Category**

Continued brand, pack and liquid innovations



#### **Core Superiority**

Mainstream portfolio delivered low-teens revenue growth



#### **Occasions Development**

Over 30% revenue growth of our no-alcohol beer portfolio



#### **Premiumization**

Above core portfolio delivered mid-teens revenue growth



5

#### **Beyond Beer**

Contributed over \$325m of revenue





#### Our global brands delivered 15.4% revenue growth in 1Q23

Outside of their home markets, where they command a premium price



vs. 1Q22 +11.9%

1Q23 revenue outside Mexico<sup>1</sup>



vs. 1Q22 +13.3%

1Q23 revenue outside Belgium



vs. 1Q22

+17.8%

1Q23 revenue outside the US

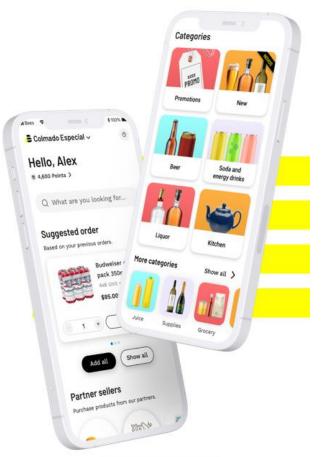


# Digitize and monetize our ecosystem





#### BEES continues to expand and empower our customers



	<b>March 2022</b>	<b>March 2023</b>	<u>YoY</u>
Monthly Active Users ("MAU")	2.7m	<b>3.1m</b> >98% digital retention <sup>2</sup>	+16%
Gross Merchandise Value ("GMV")	~ <b>\$6.5bn</b>	~ <b>\$8.2bn</b> 1Q23	+32%
Net Promoter Score ("NPS") 1	+48	+59	+11
Marketplace Markets	11	15	+4
Marketplace buyers % of current BEES buyers	31%	59%	+28pts
Marketplace GMV	<b>\$230m</b>	<b>\$295m</b> 1Q23	+34%



#### Note

<sup>1.</sup> Reflects weighted average NPS from eight BEES markets (Argentina, Brazil, Colombia, Dominican Republic, Ecuador, Mexico, Pero, South Africa)



#### Scaling our digital direct-to-consumer products

Surpassing

\$100m

1Q23 revenue

Over

16m

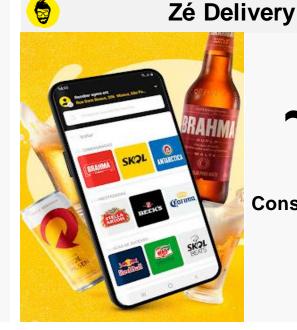
1Q23 online orders

#### **PerfectDraft**



More active machines than pubs in UK and France

#### On-Demand



~8m

Active Consumers (R12M)



#### **TaDa Delivery**



~2m (+174% YoY)



# Optimize our business



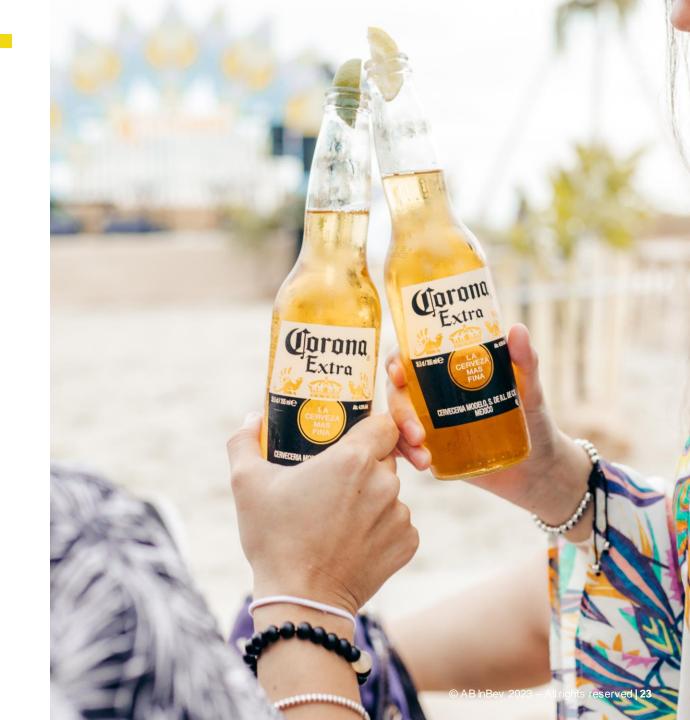


#### **Maximizing value**

Optimized resource allocation

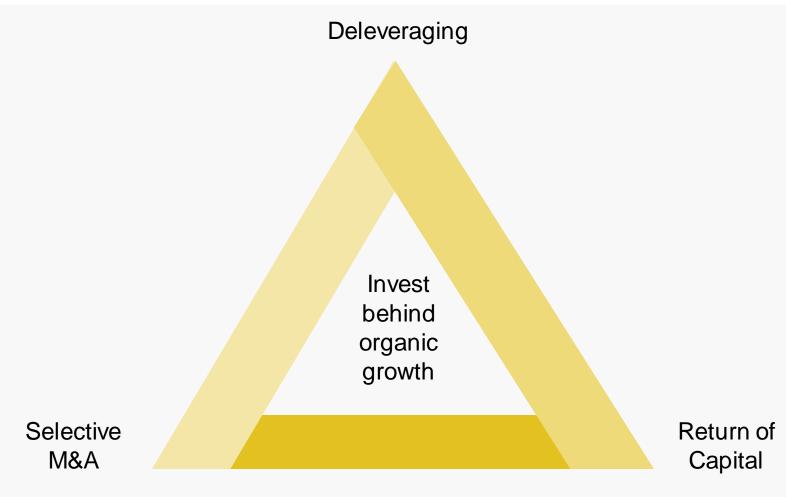
Robust risk management

Efficient capital structure



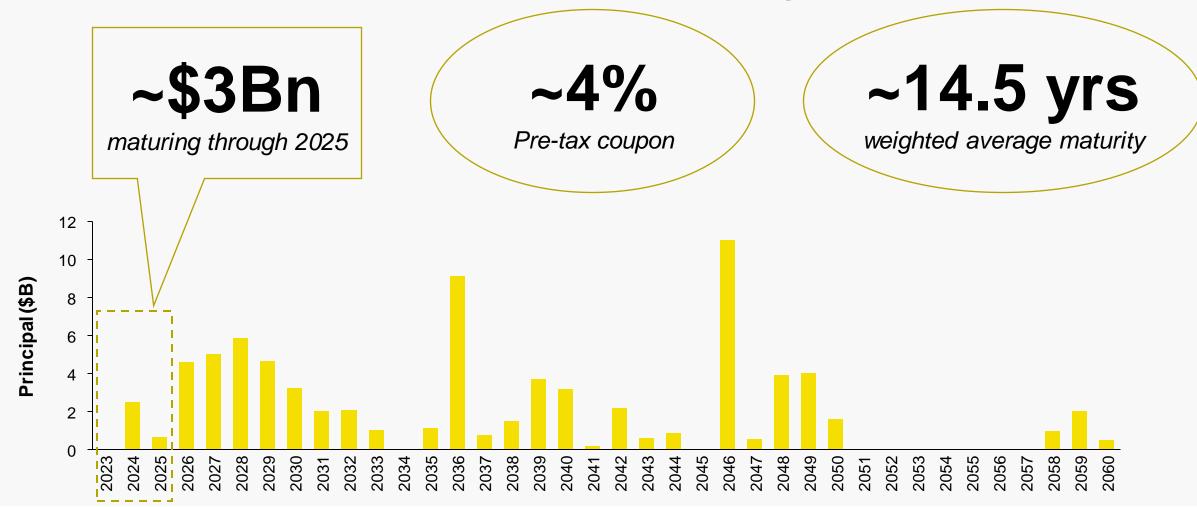


# Dynamically balancing capital allocation priorities to maximize value creation





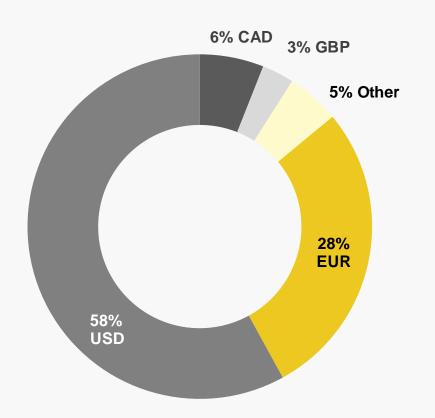
# Well-distributed bond maturity profile with very manageable coupon and limited medium-term refinancing needs



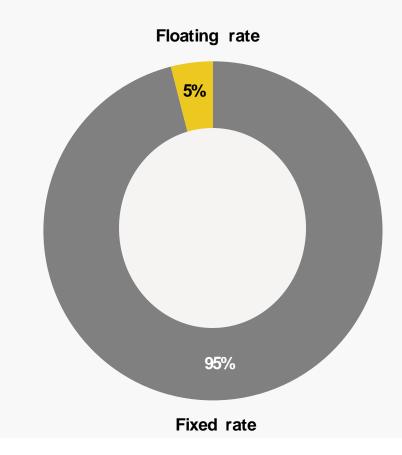


#### Bond portfolio is diversified across currencies and 95% fixed rate

#### **Diverse currency mix reduces risk**



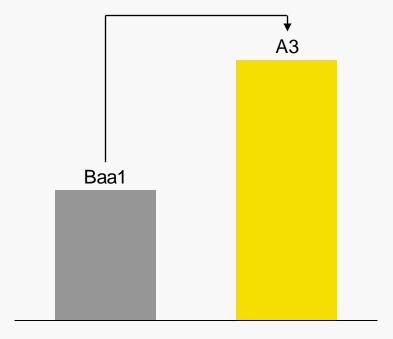
#### 95% of our bond portfolio is fixed rate



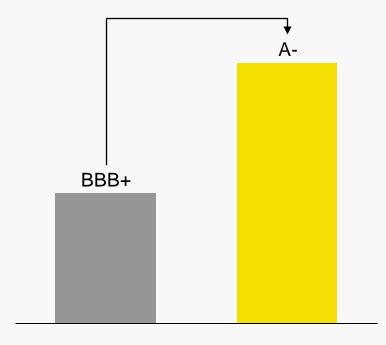


#### Deleveraging progress is being recognized



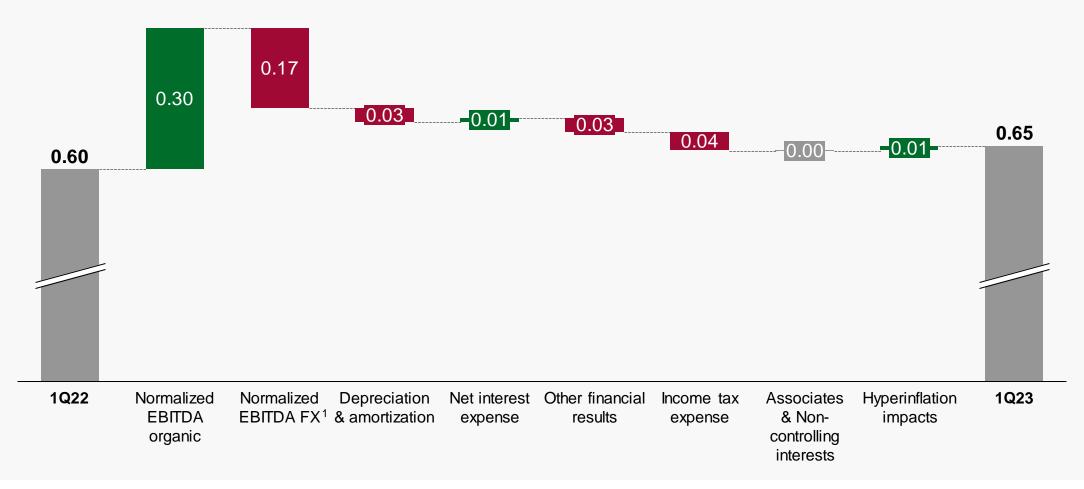


## S&P Global





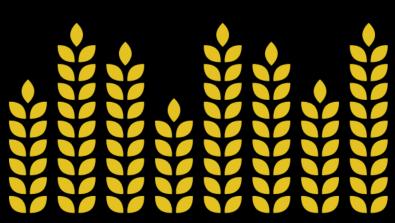
# Underlying EPS grew by 8.7% to \$0.65, driven by operating profit growth













#### Superior platform to deliver long-term value creation

## Delivering consistent profitable growth

- 13.6% organic EBITDA growth
- 8.7% underlying EPS growth
- Moody's and S&P credit rating upgrades



### Global leader in big, profitable and growing beer category

- **0.9% volume growth**, growing in over 60% of our markets
- 12.4% revenue per hl growth

#### **Accelerated digital transformation**

- ~ 62% of our revenues are digital with \$8.2 billion GMV
- ~ 59% of BEES customers also BEES Marketplace buyers
- ~\$330 million DTC Net Revenue



